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Harrison G. Otis, Executive Secretary

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TO MEET IN OCTOBER AT INDIANAPOLIS

President C. A. Bingham announces the decision of the Executive Committee to be that the Sixth Annual Meeting of the City Managers' Association will be held at Indianapolis the last week in October. The dates are October 29-31.

The National Association of Commercial Organization Secretaries is to be in session at the same city, October 27-29; thus the two conventions overlap by a single day and efforts will be made to arrange for at least one union session in order to cement more closely the cordial relations between city managers and chamber of commerce secretaries. Remember the place and date: Indianapolis, October 29-31, 1919.

The first draft of the program will be submitted to you shortly. In the meantime are some things you may bank on: A few good speeches by live wires and plenty of open discussion. One novel suggestion that sounds good is a "story" luncheon at which each manager relates the funniest or most interesting experience he has had as manager (two minute speeches, please). One thing more: Hard boiled shirts and claw-hammer coats are usually very lonesome at these meetings. This is vouched for by the few faithful who have toted them in vain to our former sessions. All city managers and others interested in the progress of the movement are urged to attend.

The meetings of the N.A.C.O.S. which precede ours will be open to all our members. Many of us are planning to make a week of it. Surely no two professions are more closely related in many respects. Several former city managers have stepped into the chamber of commerce field, and city managers are being recruited from among the secretaries.

Quite aside from this personal aspect, there is no class of men doing more to secure the adoption of city manager government, than the chamber of commerce men. Nor can a city manager have a greater boon than an active, broad guage chamber of commerce to aid in formulating, crystalizing and interpreting public opinion.

The first 26 replies to the questionnaire are summarized below. Of these, 22 were from active and 4 from associate members. When two or more cities are equally satisfactory, each has been credited with a first choice. The same rule applies to dates.

City	Choice (1)	(2)	(3)	(4)	(5)	"No"
Chicago	11	2	4	3	3	3
Indianapolis	18	5	0	1	1	6
Kansas City	6	6	1	1	3	10
Louisville	4	5	6	2	2	7
St. Louis	3	0	4	9	1	9

Month	(1)	(2)	"No"
October	19	3	4
November	17	3	3

To meet same place and week as N.A.C.O.S.? Yes, 19; No, 2.

KALAMAZOO'S ANNUAL REPORT

The first annual report of Kalamazoo, Mich., under the manager plan is perhaps as near the ideal as any that has yet appeared. It is a "toss-up" between Jackson and Kazoo. The Jackson report is more artistic and has greater "survival Value". Freeman's report is more economical.

The difference between the old and new at Kalamazoo is noteworthy: -

Old Report	New Report
213 pages	32 pages
150 copies	12,000 copies
No general distribution	Widespread distribution
No illustrations	33 illustrations
$359.97 total cost	$343.09 total cost

An interesting article from Freeman appears in an early issue of The American City.

SIMONDS A "REAL" MANAGER

FRED M. SIMONDS, manager at Elizabeth City, N. J. had two predecessors, each of whom served two years. It must be some satisfaction to him to read the article in a recent local paper entitled

"Just 60 days Under a Real City Manager".

The opening paragraph reads:

> "Within the brief space of two months, City Manager Fred M. Simonds has established a record of constructive civic improvement unequalled in the entire history of Elizabeth City."

Simonds entered the new field via associate membership in the C.M.A.

APPOINTMENTS MADE AND TO BE MADE

So far as known, the following openings, previously announced, have not yet been filled:

Wichita, Kans.; Suffolk, Va.; Alcoa, Tenn.; McAlester, Okla.; Salinas, Calif.; and Yoakum, Tex.

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Petoskey, Mich: The city council has voted to combine the office of city manager with that of secretary of the new Petoskey Chamber of Commerce. Applications for the combined position are now being received.

West Palm Beach, Fla. has adopted commission-manager government by a vote of 201 to 82. R. J. Kishpaugh, candidate for mayor under the old form, has announced that he will be a candidate for the position of city manager. Election of commissioners will be held in October.

Sumter, S. C. A letter received from the city clerk advises that E. S. Shuler is no longer with the city. His successor is not announced. Some time ago, the mayor announced that the city would probably pay a salary of $3,000 to its next manager.

Anaheim, Calif. has adopted city manager government by ordinance. The manager has not yet been announced.

Coalgate, Okla., population 4,000, adopted a commission-manager charter July, 1914. The first manager, M. M. Harwell, served but a short time, and was followed by B. C. Maxwell. Leslie E. Bay, the present manager, took office Aug. 1, 1919. Bay is listed among our new members.

Terrell, Tex. is finally operating its manager charter, but the manager is J. P. Kittrell, not E. D. Kelly as previously announced. Mr. Kittrell accepted the position as a compromise candidate to settle local differences. The salary is $2,400. He has joined the C. M. A.

R. P. Hilleary, Chief Engineer of the Michigan-Colorado Cooper Co., has been chosen to succeed C. C. Smith as manager at Montrose, Colo. He assumed duties Aug. 4.

Kingsport, Tenn., Herbert Kidd, acting city engineer of Knoxville, Tenn. has been appointed city manager of Kingsport to succeed Wm. R. Pouder. Mr. Pouder becomes manager of the Knoxville Board of Commerce at a salary of $4,200.

Alliance, Neb. has adopted the city manager plan by ordinance and Cassius C. Smith, formerly of Montrose, Colo., has become Nebraska's first city-manager at $3,000. The Alliance position was first announced in our May bulletin.

Radford W. Rigsby, one of our first associate members, has been appointed manager at Bristol, Va., salary $3,600. He took office Sept. 1. It is interesting to note that the three candidates most favorably considered are all members of the C. M. A. and learned of the opening in this way.

St. Johns, Mich. Theo H. Townsend succeeds A. D. Smith as city manager. Mr. Townsend was previously county school commissioner.

H. J. Bradshaw succeeds Edgar Burrow as manager at Stamford, Tex.

F. S. Benson is evidently city manager of Bakersfield, Calif. We were advised last spring by a newspaper clipping that a Mr. Harris had succeeded him, but a card just received is signed "F. S. Benson, City Manager."

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A. B. Hungerford, announced by the Highway Engineer and Contractor of August as city manager of Hudson, Kansas cannot be located by the postal authorities. Better scratch Hungerford and Hudson from our list.

NOT YET BUT SOON

We are receiving several newspaper clippings showing that Mr. Child's work in sending out proofs of our "achievement reports" is yielding excellent results. Several charter changes may result soon.

Fresno, Calif. which adopted an unconstitutional manager charter some time ago is drafting a new charter to be voted on November 4, 1919.

Winchester, Va. is seriously considering advancing from the ordinance-manager plan to true commission-manager charter.

Carthage, N. Y. is being urged by the carthage Republican to adopt the manager plan.

Hagerstown, Md. Chamber of Commerce in preparing for a city manager campaign is drafting a map showing the present spread of the manager movement.

Rome, N. Y. Chamber of Commerce has purchased 25 copies of our Yearbook to be used in promoting city manager government at Rome.

Massillon, Ohio will doubtless put on a charter campaign for adoption of the manager plan soon.

Shawnee, Okla. is being educated for a manager charter campaign by the local press.

Fargo, S. Dak. has been considering the manager plan for some time and may take action soon.

Springfield, Vt. is being informed of commission-manager government by its paper, the Springfield Reporter.

Beaumont, Tex., population 50,000, is working on a city manager charter.

Tallahassee, Fla. votes on its new commission-manager charter November 4th.

Meriden, Conn. is considering the city manager plan.

New Egypt, N. J. is inquiring how it may secure city manager government. It can't be done until the New Jersey legislature experiences a change of heart.

INFORMATION DESIRED

All efforts to secure information from the following men, listed in our tables as city managers, have so far failed. Any facts will be welcomed by the Secretary.

Bentonville, Ark. - Edgar Masoner
Bakersfield, Calif. - F. S. Benson
Gary, Fla. - J. A. O'Berry
St. Augustine, Fla. - Eugene Masters
Rome, Ga. - S. S. King
Wilmette, Ill. - C. C. Schultz
Estherville, Ia. - F. G. Connelly
Villisca, Ia. - W. J. Oviatt
Cynthiana, Ky. - J. J. Curle
Big Rapids, Mich. - Dan H. Vincent
Birmingham, Mich. - M. Lowman
Eaton Rapids, Mich. - O. S. Yager
Columbus, Mont. - Fred Fahrion
Hickory, N. C. - J. N. Ballew
High Point, N. C. - R. L. Pickett
Tarboro, N. C. - J. H. Jacocks
Thomasville, N. C. - Ira Johnson
Carrington, N. Dak. - F. J. Beier
Gallipolis, Ohio. - Edw. E. Myers
Philipsburg, Pa. - Roy Wilkinson
Charleston, W. Va. - Bonner Hill.

NEW MEMBERS

ACTIVE: R. F. Armstrong, Town manager, Woodstock, N. B.; Leslie E. Bay, City Manager, Coalgate, Okla.; J. P. Kittrell, City Manager, Terrell, Texas.

ASSOCIATE: I. J. Carmichael, City Clerk, Batavia, N. Y.; J. W. De Martini, Accountant, Pacific Building, San Francisco, Cal.; W. F. Reichardt, Civil Engineer, Watertown, Wis.; Dallas News, Public Welfare Editor, Dallas, Texas; John Berwald, former mayor, Davenport, Ia.; Yakima Commercial Club; O. C. Spots, Sec., Yakima, Wash.; D. A. Shiner, City Attorney, Wenatchee, Wash.

AMONG THE MANAGERS

J. G. Long of Webster City, Ia. calls attention to a regrettable printer's error in the report from his city appearing in our Fifth Yearbook. The Annual saving has been $36,000 instead of $3,600. Webster City has purchased a 350 hp boiler for its power plant and a new street flusher. It went through the war with an electric rate of 6¢ per kwh.

J. C. Manning of Hays, Kans., sends in an interesting monthly report ublished in leaflet form. It is but a step from this printed report to a city bulletin such as published at Waltham, Dayton, and Glencoe, and we prophecy the expansion of the Hays report into such a publication, supported by advertising.

R. F. Armstrong, town manager of Woodstock, N. B., announces that many Canadian towns and cities are watching Woodstock's manager plan with considerable interest. Armstrong edits the Woodstock Municipal Bulletin, which occupies four full columns in the local paper.

Santa Barbara, Calif. has authorized a $110,000 bond issue for completion of the Gibraltar Dam. A pipeline will be laid from the South Portal of Mission Tunnel to the Shelfield Reservoir.

Ray S. Blinn is putting out some good newspaper publicity with a view to securing popular approval of metering the water system at Lapeer, Mich. He submits an interesting complaint record blank, giving credit to Santa Barbara, Calif. for the idea.

A. R. Hebenstreit has purchased five complete sets of our yearbooks, one of which goes to Dunedan, New Zealand. We shall watch with interest the race between South Africa and New Zealand to be first in establishing a chapter of the C. M. A.

Pennsylvania cities are once more to be subjected to party politics. Governor Sproul, after holding off for some weeks, finally capitulated and signed the bill removing the non-partisan election. This action will doubtless affect, if not overthrow, the city manager plan at Bethlehem and Altoona.

A Denver bond expert in purchasing Albuquerque securities is reported as stating that he "had never seen a more complete and thorough accounting system in connection with public work", than that developed under Manager A. R. Hebenstreit.

C. M. Osborn of East Cleveland, O., is developing a system of frontage assessment for street repair, cleaning and lighting, in an effort to keep his city out of the deficit list where most Ohio cities have been forced by the "Smith one per cent law".

The Norfolk Ledger-Despatch of Sept. 3, contains an excellent endorsement of Manager Chas. E. Ashburner and his work during the first year of manager government just completed.

P. H. Beauvais of Manistee, Mich. has tackled the problem of reducing water waste by putting out circulars showing in a graphic way the loss caused by leaks. He will be glad to lend the cuts, which are very good.

G. A. Abbott of Otsego, Mich., has awarded contracts for four sanitary sewer jobs and plans laying 3,400 feet of water main for his new well system.

R. W. Orebaugh has prepared for distribution an interesting circular telling how the manager plan has worked out in his city, Westerville, Ohio.

"Common Errors in Municipal Finance" is the title of an article by A. R. Hebenstreit of Albuquerque appearing in the last issue of Pacific Municipalities.

Albuquerque, N. Mex. is to increase the number of her commissioners from three to five at an election to be held soon.

Glendale, Calif. has voted bonds for water works improvements. Plans for a municipal telephone system are under way.

A fine boost of Lapeer, Michigan's, new charter and its results are found in a recent issue of the Lapeer Commercial Club Chronicle.

Henry Traxler reports that Clarinda, Ia., is constructing a $75,000 waterworks system, filtered supply. Traxler's salary is $2,700.

Manager A. W. D. Hall of Jackson, Mich. has purchased for his city a carload of Government surplus army food at low prices.

Webster City, Ia., plans the purchase of a 1,000 H.P. Turbine, and the construction of four miles of paving soon.

Sault Ste. Marie, Mich. has increased the salary of Manager W. M. Rich to $3,000. A fine article by Rich appears in the September American City.

ADD TWO AND SUBTRACT ONE

As we go to press, we are advised that:

Walters, Okla. became incorporated as a city under a commission-manager charter at an election held August 28, 1919. No manager has been announced yet.

Alma, Mich. adopted a commission-manager charter May, 1919. W. E. Reynolds is city manager.

Philipsburg, Pa. has discontinued its "near-manager" plan.